

**State of California
California Department of Corrections and Rehabilitation
Division of Juvenile Justice**

The Juvenile Justice Community Reentry Challenge Grant Program

Proposal Due Date: March 15, 2007



Arnold Schwarzenegger, Governor

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PART I: OVERVIEW OF REQUEST FOR PROPOSAL (RFP)

Statutory Mandate

AB 1806, Chaptered July 12, 2006, Chapter 69, Statutes of 2006, established the Juvenile Justice Community Reentry Challenge (JJCRC) Grant Program to support the systematic and cultural transformation of the Division of Juvenile Justice (DJJ) into a rehabilitative model that improves youthful offender outcomes and reduces recidivism. The Juvenile Justice Community Reentry Challenge Grant Program is intended to support the development of local infrastructure that provides comprehensive reentry services for juvenile parolees. These services are to be complementary to, and consistent with, the long-term objective of providing a continuum of state and local responses to juvenile delinquency that enhance public safety and improve offender outcomes.

The Juvenile Justice Community Reentry Challenge Grant Program is to be administered by DJJ, in consultation with the Corrections Standards Authority (CSA), for the purpose of improving the performance and cost-effectiveness of post-custodial reentry supervision of juvenile parolees, reducing the recidivism rates of juvenile offenders, and piloting innovative reentry programs consistent with the division's focus on a rehabilitative treatment model.¹

As required by AB 1806,² the JJCRC Grant Program will award grants on a competitive basis to applicants that demonstrate a collaborative and comprehensive approach to the successful community reintegration of juvenile parolees and county probationers returning from commitment or out of home placement, through the provision of wrap-around services that may include, but are not limited to the following:

1. Transitional or step-down housing, including but not limited to group homes subject to WIC Section 18987.62.
2. Occupational development and job placement.
3. Outpatient mental health services.
4. Substance abuse treatment services.
5. Education.
6. Life skills counseling.
7. Restitution and community service.
8. Case management.
9. Intermediate sanctions for technical violations of conditions of parole.

To be eligible for consideration, applicants shall submit a program plan that includes, but is not limited to, the following:

1. The target population.
2. The type of housing (if applicable) and wrap-around services provided.
3. A parole and community reentry plan for each parolee.
4. Potential sanctions for a parolee's failure to observe the conditions of the program.
5. Coordination with local probation and other law enforcement agencies.
6. Coordination with other service providers and community partners.

¹ DJJ's Rehabilitative Model is described on the agency's web site: <http://www.cdcr.ca.gov/DJJ>. Prospective applicants are encouraged to review particularly the Division's goals and strategies regarding reentry.

² Please see Appendix E for the full text of AB 1806.

Funding Provisions

The 2006 Budget Act appropriated \$9,500,000 for multi-year JJCRC Program Grants. These grants are to be awarded on a competitive basis by the DJJ in consultation with the CSA to counties and nonprofit organizations. A minimum of 75% of the grant award shall be for providing program services to individuals on parole from the Division of Juvenile Justice. The remainder of the grant award (up to 25%) may be used for providing program services to youthful offenders under the jurisdiction of the county or local juvenile court who are transitioning from commitment or out of home placement back into the community.

Funds awarded must support the development of local infrastructure that provides comprehensive, collaborative, innovative, and cost-effective reentry services for DJJ parolees and county juvenile offenders. Grant funds must be used to develop new services, create a new program or expand an existing effort. Grant funds may not be used to replace (supplant) funds that have been appropriated for the same purpose for existing programs, positions or costs.

Multiple Proposals: DJJ has not limited the amount of money that may be requested or awarded per applicant/grantee. However, in order to achieve geographic diversity and address the Legislature's mandate that these funds be used to pilot a variety of innovative reentry programs, DJJ intends to fund multiple proposals. DJJ may offer grants for less than the amount requested by an applicant if, as a result of the proposal evaluation and rating process, insufficient funds are available to fully fund a proposal or DJJ determines that a lesser amount is more appropriate for a proposed project.

Term of Award: Grants will be awarded for the period beginning on or about June 1, 2007 and concluding June 30, 2009. Additional funding in subsequent years may be available subject to legislative authorization.

Grant Application Requirements

Eligible Applicants: An applicant must be either a county agency or a nonprofit organization (501 (c)(3)). Statewide and regional projects may be proposed. In the case of a multi-county application (i.e., one in which several counties are collaborating) one agency -- either county or nonprofit -- must be designated as the applicant. The applicant will be considered the 'lead agency' for the grant project and will be the primary point of contact for DJJ in dealing with the proposal and the project if it achieves funding. The lead agency should be able to demonstrate: a) experience in working with the target population, and b) ability to collaborate with related public and private service provider organizations, including but not limited to DJJ's parole services.

Eligible Service Populations: Youthful offenders returning to the community after a period of commitment or out of home placement are the target population for JJCRC grant projects. As noted previously, at least 75 percent of these youth must be DJJ parolees; the remainder, youthful offenders under the jurisdiction of the county or local juvenile court, may not exceed 25 percent of the grant-funded population.

It is a key principle of DJJ's reform that reentry begins at commitment. Therefore, for purposes of this grant program, "DJJ parolees" will be understood to include not only those who are in the community on DJJ parole and those newly coming out of institutions onto parole, but also those offenders still in DJJ institutions who will be eligible for parole at a later time.

DJJ has jurisdiction of some offenders until the age of 25 and will extend the same age range to local offenders in JJCRC projects. For purposes of this grant, "youthful offenders" will be understood to be: a) parolees who are under the jurisdiction of DJJ and b) local offenders who are under the jurisdiction of the juvenile court up to the age of 25. Offenders eligible to be served by JJCRC projects include juveniles (17 and under) and youth (18 - 25 years of age), if those youth are under the extended jurisdiction of either DJJ or the juvenile court.

Eligible Projects: JJCRC projects are to be **innovative**, **collaborative** and **comprehensive** and must seek to improve youthful offenders' successful return to and reintegration into the community after custody or out of home placement. For purposes of this grant, a program or approach will be considered "innovative" if it is one or more of the following:

- a) promising (as defined below)
- b) new to the applicant jurisdiction
- c) a new combination of proven elements or components
- d) an expansion or extension of an evidence based program or model.

Services may be provided in a residential, day treatment and/or intensive outpatient format and may include, but need not be limited to, those identified in AB 1806.

Some program types that are of particular interest to the *Reentry Challenge Grant Stakeholder Advisory Group* include the following:

- a) Reentry courts,
- b) Peer-tracking / mentoring,
- c) Family system approach,
- d) Blueprint Comprehensive Mental Health³ Model,
- e) Vocational /Occupational Development and/or Job Placement Model(s),
- f) Restorative Justice Model, and the
- g) Service Learning Model.

Applicants are encouraged to review the literature related to these and other approaches prior to designing their projects and proposals.

Applicants are reminded that, where housing will be provided, projects must comply with federal and state laws regarding separation of minors and adults and any certification and/or licensure applicable to the type of housing used.

Evidence Based Program Approaches: Programs or approaches proposed for JJCRC grants must be **evidence based**, i.e., inclusive of and/or anchored in a model that has been proven effective in reducing the target population's involvement in the criminal or juvenile justice system, or **promising**, i.e., supported by theory or research indicating potential effectiveness. Promising programs or strategies will have shown positive

³ National Center for Mental Health and Juvenile Justice, *A Blueprint for Change: Improving the System Response to Youth with Mental Health Needs Involved with the Juvenile Justice System*, Comprehensive Model, June 2006

results in other areas, but may not have been replicated or researched sufficiently with the target population to demonstrate proven results for that population.

Research indicates that successful reintegration of youthful offenders can be fostered through a variety of collaborative, comprehensive, and evidence based efforts, including such interventions as: case management to ensure that service needs are addressed; on-the-job training, occupational development, vocational, apprenticeships, internships, and other work-based learning opportunities; job placement services; education, reading/math remediation programs; family reintegration and assistance; anger management; peer relations counseling; mentoring; parenting training and support; life skills counseling; peer tracking; gang intervention; restitution and community service; transitional, temporary and/or permanent housing; and outpatient and/or residential substance abuse, sex offender, and/or mental health treatment services. These and other interventions are appropriate considerations for JJCRC Grant proposals.

The California Department of Corrections and Rehabilitation (CDCR) defines "evidence-based practice" in the field of corrections as:

The conscientious, explicit, and judicious use by correctional administrators of current best research evidence in selecting programs designed to manage offenders, reduce recidivism, and increase public safety. Research evidence of program effectiveness must adhere to accepted methodological standards. A program must also use empirical assessment tools to target the program to the individual offender and must objectively measure program implementation and outcomes. Evidence based programs also include programs that adhere to the 'principles of effective intervention' established by prior research.⁴

Applicants are required to identify the evidence based or promising model or approach their program incorporates or is based upon and to cite the research studies indicating the program's or intervention's effectiveness.

Potential applicants for a JJCRC Program Grant are advised that CDCR's Office of Research and the Center for Evidence Based Corrections at U.C. Irvine have developed guidelines for determining the extent to which offender-change programs are evidence based and likely to be successful in reducing recidivism. The key principles of evidence based practice, as described in these guidelines, are the following:

1. Programs should have a clearly articulated and research-based model.
2. Programs should target offenders who are the greatest risk to reoffend, as determined by risk assessment.
3. Programs should address criminogenic needs, as identified by needs assessment.
4. Programs should be delivered at the highest reasonable level of intensity.
5. Programs should be responsive to the temperament, learning style, motivation and culture of offenders.
6. Programs should use positive incentives and appropriate sanctions.
7. Programs should produce continuities between program activities and pro-social offender support networks.
8. Program staff training and education should be appropriate and adequate for the purpose of the program.

⁴ Office of Research, CDCR and Center for Evidence-Based Corrections, *A Training Manual for the California Program Assessment Process (CPAP)*, February, 2006, page 2

9. Programs should measure performance and use that information for continuous improvement.

Applicants can review this and related material at the Center's web site, ucicorrections.seweb.uci.edu.

Letter of Intent to Submit a Proposal

Prospective applicants are asked to fax or email a Letter of Intent to Submit a Proposal (sample attached as Appendix B) to DJJ by no later than February 9, 2007. The Letter of Intent is necessary to help DJJ prepare for the expeditious and thorough evaluation of grant applications. The Letter of Intent is not binding, i.e., agencies having submitted such a letter may elect to withdraw from the JJCRC grant process at any time prior to the March 15 due date. If an agency does choose to withdraw, DJJ would appreciate receiving notice that an application will not be forthcoming. Notice may be emailed or faxed to Program Director Sandra Abacherli, (951) 320-6374; sabacherli@cdcr.ca.gov.

Grant Proposal Requirements

Proposal Delivery: Applicants must submit one signed original and nine (9) copies of the grant application to the **JJCRC Grant Program, Division of Juvenile Justice**. Proposals may be mailed or hand delivered, but in either case must be received at DJJ by the close of business (5:00 p.m.) on **March 15, 2007**. Proposals received after this deadline will not be considered. Postmark dates will not be accepted.

If mailed, proposals should be addressed to:

**JJCRC Grant Program
Division of Juvenile Justice
CDCR
P.O. Box 942883
Sacramento CA 94283-001**

If delivered, proposals should be addressed and delivered to:

**JJCRC Grant Program,
Division of Juvenile Justice
4241 Williamsborough Drive, Suite 219
Sacramento CA 94283**

Proposal Format: Applications must include the application forms, related narratives and pertinent appendices, including Letters of Intent to Collaborate. The narrative sections of the application are to be double spaced, Arial 12-point font, with one inch margins top, bottom and sides. The entire application must not exceed 35 single-sided pages in length. Proposals shall not be bound in a manner that would make mass duplication difficult (i.e., no spiral or edge binding).

Proposal Content: Applicants must describe the comprehensive, collaborative, innovative and evidence based or promising program they are proposing to further the successful

reentry and reintegration of youthful offenders. The description must include all of the components called for in the application.

Section I: Applicant Information

Section II:

1. Need / Problem Statement
2. Project Description, including
 - a. Description
 - b. Target Population
 - c. Expected Outcomes
3. Program Model
4. Collaboration
5. Plan for Data Collection
6. Grant Implementation and Management

Section III:

Timeline

Section IV:

- a. Budget Funding Totals
- b. Project Line Item Totals
- c. Budget Line Item Details
- d. Budget Narrative

Review Process/Selection Criteria

Technical Review: In order to avoid having otherwise worthy proposals eliminated from consideration due to relatively minor, technical and easily corrected errors/omissions, staff will give applicants the opportunity to make non-substantive changes that would bring a proposal into technical compliance before the merit review begins. An applicant wishing to have DJJ staff review their proposal for technical compliance and provide the opportunity to make necessary corrections must submit the application at least five working days prior to the March 15 due date, i.e., no later than the close of business on March 8, 2007. One copy of the proposal should be mailed or delivered to DJJ at either the mailing or delivery address above.

Applicants who do not request technical reviews and correct the identified technical deficiencies may have points deducted from their Merit Review rating scores for technical noncompliance.

Merit Review: A Proposal Evaluation Panel comprised of DJJ personnel will judge the merits of the proposals on the following rating factors. Please see Appendix A for a more inclusive description of the rating factors.

1. Need Statement
2. Project Description
3. Program Model
4. Collaboration
5. Grant Implementation and Management
6. Plan for Data Collection
7. Budget

Points will be deducted for incompleteness or lack of clarity in the proposal.

Basic Contractual Requirements

Progress Reports: Grantees must keep accurate records documenting their progress in achieving the project's objectives and submit quarterly progress reports to the DJJ. These reports will be due no later than 45 days following the end of each quarter.

Financial Invoices: Disbursement of grant funds will occur on a reimbursement basis for actual costs incurred during a reporting period. Grantees must maintain adequate supporting documentation for claimed costs and DJJ will reserve the right to require a financial audit any time between the execution of the grant agreement and 60 days after the end of the grant period. Grantees will be required to submit quarterly invoices no later than 45 days following the end of each quarter. Payments will be made in arrears for expenditures incurred during the reporting quarter.

Site Monitoring Visits: Each funded project will be assigned a DJJ Representative who will conduct site visits to monitor the project's progress, provide technical assistance and ensure contractual compliance. This monitoring will cover all aspects of project operation and include a review of documentation maintained as substantiation for project goals, objectives, activities, outcomes and expenditures.

RFP Applicants Briefing Workshops

DJJ staff will conduct two workshops for prospective applicants to provide background about DJJ, to review the grant requirements and proposed evaluation process and to address questions prospective applicants may have.

The Northern California workshop will be:
Wednesday, January 24, 2007; 1:00 pm to 4:00 pm
Corrections Standards Authority Conference Room
660 Bercut Drive
Sacramento 95814

The Southern California workshop will be:
Friday, January 26, 2007; 9:00 am to 12:00 noon
Southern Region Parole Headquarters
741 Glenview Street, 1st Floor
Glendale CA 91206

Prospective applicants are asked to submit to DJJ notice of their intent to attend one of the workshops by January 17, 2007. Please fax or email the Workshop Registration Form, attached to the letter announcing release of this RFP, to the address on the form.

Key Dates

January 16, 2007	RFP released to the field
January 24 and 26, 2007	Applicant Briefing Workshops
January 30, 2007	Questions from Applicant Briefing Workshops and answers posted on DJJ's JJCRC web site
February 9, 2007	Letter of Intent to Submit a Proposal due to DJJ
March 2, 2007	Last date for questions from prospective applicants to be received by DJJ for posting on the web site
March 8, 2007	Proposals seeking Technical Compliance review received by DJJ
March 15, 2007	Proposals due to DJJ
March 21 - April 11	Rating of Proposals
April 18, 2007	DJJ announces funding awards
April 25, 2007	Contracting process begins with new grantees
June 1, 2007	Grant period begins

Contact Information

Questions should be directed to:

Reentry Challenge Grant Program Manager, Mike Cardiff
(916) 870-6457
Mike.Cardiff@cdcr.ca.gov

or

Reentry Challenge Grant Program Director, Sandra Abacherli
(951) 320-6374
sabacherli@cdcr.ca.gov

PART II: GRANT APPLICATION



Division of Juvenile Justice
JUVENILE JUSTICE COMMUNITY REENTRY CHALLENGE GRANTS PROGRAM

GRANT APPLICATION

Please read all instructions carefully.

[SC1]

SECTION I: APPLICANT INFORMATION

A. APPLICANT (LEAD AGENCY)

AGENCY NAME (COUNTY AND DEPARTMENT)			TELEPHONE NUMBER	
STREET ADDRESS		CITY	STATE	ZIP CODE
MAILING ADDRESS, if different		CITY	STATE	ZIP CODE

B. PROJECT TITLE (NAME OF PROPOSED GRANT PROGRAM) and BRIEF DESCRIPTION

C. AMOUNT OF FUNDS REQUESTED

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D. IMPLEMENTING AGENCY

AGENCY NAME			
CONTACT PERSON		TELEPHONE NUMBER	
STREET ADDRESS		FAX NUMBER	
CITY	STATE	ZIP CODE	E-MAIL ADDRESS

E. PROJECT DIRECTOR

NAME AND TITLE		TELEPHONE NUMBER	
STREET ADDRESS		FAX NUMBER	
CITY	STATE	ZIP CODE	E-MAIL ADDRESS

F. PROJECT FINANCIAL OFFICER

NAME AND TITLE		TELEPHONE NUMBER	
STREET ADDRESS		FAX NUMBER	
CITY	STATE	ZIP CODE	E-MAIL ADDRESS

G. APPLICANT'S AGREEMENT

By signing this application, the applicant assures that: a) the grant funds do not supplant (replace) funds already in place, and b) the grantee will abide by the laws, policies and procedures governing this funding.

NAME AND TITLE OF PERSON AUTHORIZED TO SIGN AGREEMENT (BOARD OF SUPERVISORS' CHAIR, CHIEF PROBATION OFFICER, DIRECTOR OF NON PROFIT AGENCY, OR OTHER)

APPLICANT'S SIGNATURE

DATE

SECTION II: PROJECT INFORMATION

Please provide responses in narrative form in Arial 12 point font, double spaced, with one inch margins. The application cannot exceed 35 pages (single-sided), including all narrative and tables.

1. NEED / PROBLEM STATEMENT

Describe the need(s) and/or problem(s) that would be addressed with grant funds, i.e., gaps in existing services for DJJ parolees (and, if appropriate, juvenile probationers) that affect their successful reentry and reintegration into the community after custody or out of home placement. Support the description of the need(s) or problem(s) with relevant state and local data. (See "Parole Data," attached after Appendices, as one potential source for some of this information.) Gaps may relate to programs, services, the geographic area, particular high risk / high need populations, staffing, facilities, coordination among agencies and/or other factors or combinations of factors that affect successful reentry and reintegration.

2. PROJECT DESCRIPTION

a) DESCRIPTION

Describe the proposed project and how it will address the need(s) identified in the Need/Problem Statement and how it will augment, improve, or create local infrastructure to provide innovative, comprehensive and cost effective reentry services for juvenile offenders returning from custody or out of home placement. This description should be detailed enough to enable a reader to understand the project's design, objectives, approaches and service delivery methods, as well as its geographic service area, target population (including such relevant characteristics as age and/or offense characteristics), program components and staffing. Please also address: the project's eligibility criteria for participants; the intermediate sanctions to be used for violations of the program and/or technical parole or probation violations; what constitutes successful program completion; and what would constitute grounds for terminating program participation. Note that, while the term "juvenile" is defined as an individual who is 17 years of age or younger, those under the original or extended jurisdiction of the juvenile justice system beyond the age of 17 are eligible to receive services under the JJCRC Grant Program.

b) TARGET POPULATION OVERVIEW

In addition to the detailed narrative description of the target population required above, please use the following table to identify the number of project participants who will be DJJ parolees and the number who will be local probationers.

Referral Source	Number of Males	Number of Females	Total
DJJ Parolees			
Probationers			

c) EXPECTED OUTCOMES

State the project's outcome measures showing how the project will work to achieve positive reentry and reduced recidivism for its participants. Complete the Expected Outcomes table, the template for which is on the following page, to show the relationship among the project's objectives, activities and intended outcomes. Identify the project's key, quantifiable and measurable objectives, the activities to accomplish those objectives, the frequency with which those activities will be employed (e.g., once a week, every day), the staff person who will deliver the service or conduct the activity and the expected outcome.

3. PROGRAM MODEL

Identify the evidence based and/or promising model(s), approach(es) and/or strategies on which the proposed project is based. (Please refer to the *Eligible Projects* and *Evidence Based Program Approaches* sections of the *Grant Program Requirements*, Part I, pages 4-6, of this RFP, for definitions and background information regarding evidence based and promising models.) Provide references to the research describing the model and supporting its effectiveness. Discuss the project's adherence to the major aspects and components of the model, and how it will incorporate key evidence based principles including the objective assessment of participants and delivery of appropriate service intensity.

Note with regard to assessment: If a project participant comes to the project with a valid, current needs assessment conducted by DJJ or the local probation department, it is not necessary for the project to duplicate that assessment. However, projects must assess those participants for whom there is no current assessment information. Additionally, best practices indicate that reassessment should occur at significant stages of offenders' development and/or program participation and specialized assessments (e.g., for educational, mental health and/or substance abuse treatment needs) are also advised to determine individual's placement in specific program elements.

4. COLLABORATION

Describe the applicant's experience and history with collaborative projects, noting the agency's experience collaborating with public and private agencies, service providers, contractors and/or others to produce successful outcomes. Describe the proposed project's approach to collaboration, its collaborative partners and the roles each will play. Additionally, describe the project's plan for coordinating with DJJ Parole, the local probation department(s), other law enforcement and, if applicable, the Court(s) to develop and monitor a reentry plan for each participant.

Note that it is the applicant's responsibility to initiate and build the necessary relationships with DJJ Parole to enable the sharing of assessment information, the seamless development or continuation of reentry plans begun in DJJ institutions and the cooperative management of parolee supervision.

Note too that planned collaboration must be documented with a Letter of Intent to Collaborate for each partner. These Letters of Intent must be part of the proposal submittal. (See Appendix C for a sample Letter of Intent to Collaborate.)

EXPECTED OUTCOMES

This table should show the logical relationship among the program's objectives, activities and outcome. The information should describe how the program will work to achieve its intended benefits for participants and the community.

[illegible]

5. GRANT IMPLEMENTATION AND MANAGEMENT

Describe the applicant's experience and success with implementing and managing a grant program or programs, including the management approach and history of complying with contractual requirements. Discuss the applicant's experience working with the target population and/or youth reentry programs and strategies, identify the proposed project's key personnel and their roles and discuss the project team's readiness to effectively manage the project. Describe how the project will address the legislatively mandated goal of developing or enhancing local infrastructure for comprehensive reentry services and the steps that have been and/or will be taken to continue the proposed project and its collaborative partnerships after the conclusion of the grant period. Additionally, describe the applicant's experience with sustaining previous grant funded projects after the conclusion of grant funding.

6. DATA COLLECTION PLAN

Each project will be required to gather and report to DJJ specified data related to project progress, participant outcomes and project success. Data will be required on each individual participant (i.e., each participant must be a separate row or record in the project's participant data file). Projects will be expected to gather follow-up data about participants who have completed the program. The project must also compile summary statistics on program progress and outcomes (e.g., number completing the program, number achieving successful outcomes). DJJ will work with grant recipients to define and develop the required data elements as well as to determine how data will be sent to DJJ for analysis. At a minimum, agencies awarded grants must be able to collect and report such data elements as the following:

- The number and percent of participants successfully completing parole or probation.
- The number and percent of participants engaged in part-time or full-time employment, enrolled in higher education or vocational training, receiving drug and substance abuse treatment, and/or receiving mental health or other treatment services.
- The number of participants that obtain stable housing, including the type of housing.
- Recidivism rates including technical parole violations and new offenses, (e.g., number of arrests, number of technical parole or probation violations, number of days incarcerated/detained prior to and during project participation).

Applicants should describe how the proposed project will collect required data including data gathered for process evaluation and/or ongoing project improvement. Applicants should also describe their experience in gathering project related data and how they have used data to draw conclusions about completed projects.

SECTION III: TIMELINE

Identify specific major activities and milestones for the implementation and operation of the project during the grant period (from June 1, 2007 - June 30, 2009), including the months and years during which these activities will begin or take place e.g., hiring and training staff, securing project space and equipment, completing memoranda of understanding or contracts with partners, service delivery, data collection, etc. DJJ recognizes that some of these activities may occur prior to the grant period. Also allow time at the end of the project to develop a report of the project's activities, findings and recommendations. If more space is needed, extend the table.

[illegible]

SECTION IV: BUDGET

The tables for items a & b do not automatically calculate, so please make sure figures are accurate.

a. FUNDING TOTALS

SOURCE	AMOUNT
1. GRANT FUNDS REQUESTED	
2. MATCH if applicable (Match is not required)	
GRAND TOTAL	

Please Note: While no match is required, applicants may be contributing staff and/or similar resources to their JJCRC Program. If that is the case, please show the dollar amount of these resources in the "Match" columns to the left and below.

b. PROJECT LINE ITEM TOTALS

Amounts must be in whole dollars only.

PROJECT LINE ITEM TOTALS FOR THREE-YEARS							
	YEAR ONE		YEAR TWO		YEAR THREE		
LINE ITEM	GRANT FUNDS	Match (not required)	GRANT FUNDS	Match (not required)	GRANT FUNDS	Match (not required)	TOTAL
1. Salaries and Benefits							
2. Services and Supplies							
3. Professional Services							
4. CBO Contracts							
5. Sub or Other Contracts							
6. Indirect Costs							
7. Other							
GRAND TOTAL							

- c. BUDGET LINE ITEM DETAILS:** Provide sufficient detail for each of the line items to show the relationship between the funds requested and the proposed project. Explain any unusual expenses. The purchase of equipment or fixed assets (i.e., items having a useful life of more than one year and an acquisition cost of \$250 or more) is allowed.

***Please Note:** If you will be contributing staff and/or similar resources to your JJCRC Program, briefly identify the kind of resources (e.g., staff, county car, office space, etc.) in # 6, OTHER, below.*

***Note also** the previously stated requirement that grant funds may not be used to replace or supplant existing programs, positions or costs.*

1. **SALARIES AND BENEFITS:** Number of staff, classification, salary and benefits.
2. **SERVICES AND SUPPLIES:** Includes leases, rent, utilities, travel and training.
3. **PROFESSIONAL SERVICES:** Includes consultant services, contractual services, therapists, and other professionals as required.
4. **COMMUNITY- BASED ORGANIZATION CONTRACTS:** If the project will contract for services with one or more community-based organizations and/or other service providers, name the organization(s), identify the services to be provided by each and show the contract costs / budgeted expenses for each.
5. **INDIRECT COSTS:** Indicate percentage and how calculated. This total may not exceed 10% of the grant funds requested.
6. **OTHER:**

- d. BUDGET NARRATIVE:** Please use this section to describe the cost effectiveness of the proposed project. Describe why the budget is reasonable and appropriate given the project's nature, scope, geographic area and/or other related variables. Describe how the project's proposed budget supports the goals and activities of the project. Additionally, briefly describe the applicant's experience leveraging federal, state, local and private resources.

PART III: APPLICATION APPENDICES

APPENDIX A

Merit Review: The Proposal Evaluation Panel will evaluate the merits of the proposals in accordance with the rating factors outlined below.

MERIT REVIEW RATING FACTORS		
#	Rating Factor	Points
1	Need Statement: The description of the need is convincing and supported by relevant data. The need relates to the overall grant purpose. The need is a serious one, warranting grant funds. The description identifies gaps or deficiencies related to the grant purpose.	75
2	Project Description: The proposed project directly addresses the need. The description shows how the project will achieve the grant goals (e.g., reduced recidivism, improved reentry outcomes). The target population is adequately described. There are adequate details about the project and its expected operations and outcomes, including all required elements. The project involves fixing, augmenting or creating local infrastructure and is innovative.	100
3	Program Model: The applicant identifies, describes and provides citation(s) documenting the effectiveness of the model and/or approaches underlying the proposed project. The model and/or its elements is/are promising, i.e., supported by theory or research. The proposed project adheres to important aspects and components of the model. The model utilizes evidence based principles.	100
4	Collaboration: The applicant's experience with collaboration is described. The plan for collaboration for the applicant's project is described. The project's collaborators and their roles are identified. Different types of collaboration are discussed, e.g., with public/private agencies, service providers, contractors and between the project and DJJ.	50
5	Grant Implementation and Management: The applicant possesses the necessary capacity to manage the proposed project. The applicant has experience working with the target population and/or youth reentry programs and strategies. The proposal describes the roles of each member of the project team. The project's managers have the necessary experience. Project staff are qualified for the tasks they will perform. The organizational design is appropriate to the content, scope and goals of the project. The Timeline in Section III is reasonable given the project content and objectives. The proposal describes the applicant's experience in sustaining programs after grant funding. The proposal describes the steps that will be taken to sustain the project after the grant period.	75
6	Plan for Data Collection: The applicant describes its experience and/or ability to gather project-related data. The applicant commits to gathering all the required data. There is a description of how the data will be collected, stored and analyzed.	50
7	Budget: The budget realistically supports the goals and objectives of the project. The overall budget and budget elements are easy to understand. The overall budget amount is reasonable given the proposed project, i.e., cost effective. The applicant shows experience leveraging federal, state, local and private resources. The budget meets RFP requirements, including non-supplantation.	50
TOTAL POSSIBLE MERIT REVIEW POINTS		500

APPENDIX B

LETTER OF INTENT TO SUBMIT A PROPOSAL

*DJJ would appreciate receiving prospective applicants' Letter of Intent to Submit a Proposal by **February 9, 2007**. Letters may be faxed or emailed as noted below.*

Date:

To: Ms. Sandra Abacherli, JJCRC Grant Program Director
sabacherli@cdcr.ca.gov; fax (951) 782-4918

RE: Submission of a Juvenile Justice Community Reentry Challenge Grant
Proposal

This is to advise you that _____ (name of lead agency) intends to apply for a grant under the JJCRC Program. The project we are developing will propose comprehensive, collaborative, evidence-based reentry services for _____ (the county/ies, area(s) or region(s) of California to be served by your proposal).

We understand that this Letter of Intent can be rescinded at any time before the March 15 submission due date. We will advise DJJ if we decide not to compete for a JJCRC grant.

Signature of Lead Agency Representative

Name and Title of Lead Agency Representative

Address

Telephone Number(s)

Email Address

APPENDIX C

SAMPLE

LETTER OF INTENT TO COLLABORATE

(Date:)

Subject: Letter of Intent to Collaborate in the _____ (name of project) JJCRC Program Opportunity.

This agency is familiar with the Juvenile Justice Community Reentry Challenge Grant Program Request for Proposal (RFP) issued by the Division of Juvenile Justice in January 2007 for the purpose of funding comprehensive, collaborative, evidence based reentry programs in California for youthful offenders. This collaborating agency has thoroughly reviewed the application submitted by _____ (lead agency and jurisdiction (county or region)).

On behalf of (collaborating agency), this letter is hereby submitted as documentation of the intent to collaborate in the proposed JJCRC Grant Program project – (title of applicant's project). As a collaborating agency, we intend to provide the following services should this project be funded:

Signature of Collaborating Agency's Director or Designee

Name and Title of Agency Director

Collaborating Agency's Name

Address

Telephone

Email

APPENDIX D

**Each Nonprofit Agency must submit a COPY of
their 501(c)(3) Certification**

APPENDIX E

AB 1806

BILL NUMBER: AB 1806 CHAPTERED
BILL TEXT

CHAPTER 69

FILED WITH SECRETARY OF STATE JULY 12, 2006
APPROVED BY GOVERNOR JULY 12, 2006
PASSED THE SENATE JUNE 27, 2006
PASSED THE ASSEMBLY JUNE 27, 2006
AMENDED IN SENATE JUNE 27, 2006

INTRODUCED BY Committee on Budget (Laird (Chair), Arambula,
Bermudez, Chan, Coto, De La Torre, Evans, Goldberg, Hancock,
Montanez, Mullin, Nava, Parra, Pavley, and Wolk)

JANUARY 10, 2006

An act to amend Sections 7076, 12587.1, 12950, 13405, 13406, 14612.2, 16418, 68085, 68203, 68661, 77202, and 77209 of, to amend the heading of Chapter 2.3 (commencing with Section 68660) of Title 8 of, and to add Sections 11012.5, 12513.1, 13309, 19822.3, 76104.7, and 84602.1 to, the Government Code, to amend Sections 1348.9 and 53533 of the Health and Safety Code, to amend Sections 1684, 1698, 4603.2 of, to add Section 4903.6 to, and to repeal Section 4903.05 of, the Labor Code, to amend Sections 290.3 and 295 of the Penal Code, to amend Sections 42100, 42101, 42101.1, and 42104 of the Public Resources Code, to add Section 325.6 to the Unemployment Insurance Code, to amend Section 5066 of the Vehicle Code, and to add Article 18.9 (commencing with Section 749.5) to Chapter 2 of Part 1 of Division 2 of the Welfare and Institutions Code, relating to state government, making an appropriation therefor, and declaring the urgency thereof, to take effect immediately.

(25) The Division of Juvenile Parole Operations, which is part of the Division of Juvenile Justice in the Department of Corrections and Rehabilitation, is charged with the responsibility to monitor and supervise the reentry into society of youthful offenders under the jurisdiction of the department, and to promote the successful reintegration of youthful offenders into society.

This bill would establish the Juvenile Justice Community Reentry Challenge Grant Program to be administered by the Division of Juvenile Justice, in consultation with the Corrections Standards Authority, to award grants on a competitive basis to counties and nonprofit organizations to provide specified wrap-around services to juvenile parolees. The bill would require the division to implement, in consultation with the Corrections Standards Authority, the Chief Probation Officers of California, and experts in the field of California juvenile justice programs, minimum standards, funding schedules, and procedures for awarding the grant moneys. The bill would require grant recipients to establish and track outcomes of the program, as specified, and would further require the division to submit an interim report to the Legislature by March 1, 2009, and a final analysis of the program by March 1, 2011.

Article 18.9 (commencing with Section 749.5) is added to Chapter 2 of Part 1 of Division 2 of the Welfare and Institutions

Code, to read:

Article 18.9. Juvenile Justice Community Reentry Challenge Grant Program

749.5. This article shall be known and may be cited as the Juvenile Justice Community Reentry Challenge Grant Program.

749.6. It is the intent of the Legislature to support the systematic and cultural transformation of the Division of Juvenile Justice into a rehabilitative model that improves youthful offender outcomes and reduces recidivism. As a key component of meeting these goals, it is further the intent of the Legislature to support the development of local infrastructure that provides comprehensive reentry services for juvenile parolees. These services shall be complementary to, and consistent with, the long-term objective of providing a continuum of state and local responses to juvenile delinquency that enhance public safety and improve offender outcomes.

749.7. (a) The Juvenile Justice Community Reentry Challenge Grant Program shall be administered by the Division of Juvenile Justice, in consultation with the Corrections Standards Authority, for the purpose of improving the performance and cost-effectiveness of postcustodial reentry supervision of juvenile parolees, reducing the recidivism rates of juvenile offenders, and piloting innovative reentry programs consistent with the division's focus on a rehabilitative treatment model.

(b) This program shall award grants on a competitive basis to applicants that demonstrate a collaborative and comprehensive approach to the successful community reintegration of juvenile parolees, through the provision of wrap-around services that may include, but are not limited to, the following:

- (1) Transitional or step-down housing, including, but not limited to, group homes subject to Section 18987.62.
- (2) Occupational development and job placement.
- (3) Outpatient mental health services.
- (4) Substance abuse treatment services.
- (5) Education.
- (6) Life skills counseling.
- (7) Restitution and community service.
- (8) Case management.
- (9) Intermediate sanctions for technical violations of conditions of parole.

(c) To be eligible for consideration, applicants shall submit a program plan that includes, but is not limited to, the following:

- (1) The target population.
- (2) The type of housing and wrap-around services provided.
- (3) A parole and community reentry plan for each parolee.
- (4) Potential sanctions for a parolee's failure to observe the conditions of the program.
- (5) Coordination with local probation and other law enforcement agencies.
- (6) Coordination with other service providers and community partners.

749.8. (a) The Division of Juvenile Justice, in consultation with the Corrections Standards Authority, shall award grants that provide funding for three years on a competitive basis to counties and nonprofit organizations.

(b) A minimum of 75 percent of the grant award shall be for providing program services to individuals on parole from the Division of Juvenile Justice. The remainder of the grant award may additionally be used for providing program services to youthful offenders under the jurisdiction of the county or local juvenile court who are transitioning from out-of-home placements back into the

community.

(c) The division shall award grants in a manner that maximizes the development of meaningful and innovative local programs to provide comprehensive reentry services for juvenile parolees.

(d) For any grant award, the division shall work with the juvenile court and the probation department of the county or counties in the grant service area to identify state and local case supervision responsibilities that are appropriate for the effective operation and management of the reentry programs supported by the grant. These responsibilities shall be incorporated into a case supervision plan for the grant that shall describe the role of local courts and probation departments in facilitating individual reentry plans, in assigning or removing parolees from grant-funded programs, and in meeting evaluation criteria for the grant.

749.9. The Division of Juvenile Justice, in consultation with the Corrections Standards Authority, the Chief Probation Officers of California, and experts in the field of California juvenile justice programs, shall establish minimum standards, funding schedules, and procedures for awarding grants, which shall take into consideration, but not be limited to, all of the following:

(a) The size of the eligible population.

(b) A demonstrated ability to administer the program.

(c) A demonstrated ability to develop and provide a collaborative approach to improving parolee success rates that includes the participation of nonprofit and community partners.

(d) A demonstrated ability to provide comprehensive services to support improved parolee outcomes, including housing, training, and treatment.

(e) A demonstrated ability to provide effective oversight and management of youthful offenders or young adults who have been committed to a detention facility, and parolees that require reentry supervision and control.

(f) A demonstrated history of maximizing federal, state, local, and private funding sources.

749.95. (a) Each grant recipient shall be required to establish and track outcome measures, including, but not limited to:

(1) Annual recidivism rates, including technical parole violations and new offenses.

(2) The number and percent of participants successfully completing parole.

(3) The number and percent of participants engaged in part-time or full-time employment, enrolled in higher education or vocational training, receiving drug and substance abuse treatment, or receiving mental health treatment.

(4) The number and percent of participants that obtain stable housing, including the type of housing.

(b) The Division of Juvenile Justice, in consultation with the Corrections Standards Authority, the Chief Probation Officers of California, and experts in the field of California juvenile justice programs, shall create an evaluation design for the Juvenile Justice Community Reentry Challenge Grant Program that will assess the effectiveness of the program. The division shall develop an interim report to be submitted to the Legislature on or before March 1, 2009, and a final analysis of the grant program in a report to be submitted to the Legislature on or before March 1, 2011.

CHECKLIST

GRANT APPLICATION:

_____ SECTION I - APPLICANT INFORMATION

_____ SECTION II - PROJECT INFORMATION

NEED/PROBLEM STATEMENT

PROJECT DESCRIPTION

a. DESCRIPTION

b. TARGET POPULATION TABLE

c. EXPECTED OUTCOMES TABLE

PROGRAM MODEL

COLLABORATION

GRANT IMPLEMENTATION AND MANAGEMENT

PLAN FOR DATA COLLECTION

_____ SECTION III - TIMELINE

_____ SECTION IV - BUDGET

FUNDING TOTALS

LINE ITEM TOTALS

LINE ITEM DETAILS

BUDGET NARRATIVE

_____ LETTER(S) OF INTENT TO COLLABORATE

_____ 501(c)(3) CERTIFICATION

ATTACHMENT

PAROLE DATA

Parole Service Needs*

Northern California

SACRAMENTO PAROLE (CONTACT: FRANK MIJARES, SUPERVISING PAROLE AGENT (916) 445-5993 1601 T STREET SACRAMENTO, CA 95814)

- Sex offender placement (i.e. Sonoma County)
- Therapist/psychiatrists
- Anger Management
- Substance abuse counseling
- Mental Health Services in Yolo County
- Medical & dental services
- Gang awareness classes
- Employment services
- Placement for minors
- Placement for females
- Transportation in rural areas

Parolees residing in the following counties: Alameda (7), Butte (9), Colusa (2), Contra Costa (9), De Norte (3), El Dorado (8), Fresno (6), Glenn (3), Humboldt (7), Kern (2), Lake (7), Lassen (1), Madera (1), Marine (1), Mendocino (4), Merced (6), Modoc (3), Monterey (5), Napa (5), Placer (10), Plumas (1), Riverside (1), Sacramento (125), San Bernardino (1), San Francisco (1), San Joaquin (14), San Mateo (2), Santa Clara (5), Shasta (13), Siskiyou (5), Solano (33), Sonoma (15), Sutter (13), Tehama (10), Yolo (11), Yuba (10)

STOCKTON PAROLE (CONTACT: DESIREE HICKS, ASSISTANT SUPERVISING PAROLE AGENT (209) 948-7669 31 E. CHANNEL ROAD, SUITE 112 STOCKTON, CA 95202)

- Sex offender placement w/wraparound services
- On site (parole office) Therapist/psychiatrists
- Gang information coordinator
- Employment/vocational services in the parole office
- Parole out-patient clinic
- Contract w/pharmaceutical company for medication
- Tattoo removal program
- Volunteer Mentor program for parolees
- Crisis counselor

Parolees residing in the following counties: Alameda (6), Calaveras (1), Contra Costa (4), Fresno (3), Kern (1), Kings (1), Lake (1), Mariposa (1), Merced (82), Monterey (4), Sacramento (1), San Benito (1), San Joaquin (50), San Mateo (3), Santa Clara (10), Stanislaus (57), Tulare (1), Tuolumne (6)

*Note: Applications are not limited to the needs identified here, but this list is provided to indicate the types of needs that have been identified in each area.

Bay Area

SAN JOSE PAROLE (CONTACT: JEFF MCLAUGHLIN, ASSISTANT SUPERVISING PAROLE AGENT (408)277-1221 118 W. TAYLOR STREET SAN JOSE, CA 95110)

- Mental Health Clinic w/placement inpatient and out patient services
- Substance abuse placement and services
- Bus passes/tokens, clothing vouchers, food and hygiene items
- Employment/vocational services on site (parole office)
- Community service coordinator
- Coordinator to liaison with mental health, Medicare, SSI, and parole out-patient clinic
- Training services for parole agents to assist with sex offender cases, substance abuse cases, and mental health cases

Parolees residing in the following counties: Alameda (4), Contra Costa (2), El Dorado (1), Fresno (1), Glenn (1), Kings (1), Los Angeles (2), Merced (2), Monterey (65), Orange (1), San Francisco (1), San Mateo (43), Santa Clara (104), Santa Cruz (5)

OAKLAND PAROLE (CONTACT: AL HUNTER, ASSISTANT SUPERVISING PAROLE AGENT (510) 563-5348 338 PENDLETON WAY OAKLAND, CA 94621)

- Sex offender placement
- On site (parole office) school for GED or high school preparation
- Housing for minors and adults w/24 hour supervision
- Housing for mental health cases
- Parole out-patient clinic or access to clinic

Parolees residing in the following counties: Alameda (116), Contra Costa (80), Lake (1), Los Angeles (3), Merced (2), Riverside (2), Sacramento (2), San Bernardino (2), San Francisco (22), San Joaquin (2), San Mateo (6), Santa Clara (7), Solano (1), Sonoma (1), Stanislaus (2)

Central California

CENTRAL VALLEY PAROLE (FRESNO) (CONTACT: TERESA DAVIS, SUPERVISING PAROLE AGENT (559) 243-4039 3040 NO. FRESNO STREET, SUITE 105 FRESNO, CA 93703)

- Interagency agreements with:
 - Dept. of Mental Health for services
 - Dept of Social Services for Medical services
 - Social Security Administration for services
 - Department of Vital Statistics for application for birth and death certificates
 - Letter of Intent from Fresno County Economic Opportunities Commission
 - Access to California Department of Corrections and Rehabilitation Adult Parole Out-Patient Clinic for psychiatric services
 - Contract services with a pharmacy to provide state-wide prescription filling services
- Quality transitional living services which include qualified trained staff
- Community service work program for parolees
- On site (parole office) employment services

Parolees residing in the following counties: Fresno (135), Kings (28), Los Angeles (2), Madera (20), Merced (6), Monterey (5), Orange (1), Riverside (1), Sacramento (1), San Bernardino (1), Santa Clara (2), Stanislaus (2), Tulare (7), Yuba (1)

BAKERSFIELD PAROLE (CONTACT: MARIO MARTINEZ, SUPERVISING PAROLE AGENT (661) 395-2788 1830 F STREET BAKERSFIELD, CA 93301)

- Parenting program
- Tattoo removal program
- Community service coordinator
- Parole out-patient clinic or access to clinic

Parolees residing in the following counties: Contra Costa (1), El Dorado (1), Fresno (3), Glenn (1), Inyo (1), Kern (53), Los Angeles (6), Merced (2), Monterey (3), Orange (1), Sacramento (1), San Bernardino (3), San Joaquin (1), Santa Clara (1), Shasta (1), Stanislaus (1), Tehama (1), Tulare (79), Ventura (4)

Southern California/Los Angeles Area

SAN FERNANDO VALLEY PAROLE (CONTACT: JAMES DRIVER, SUPERVISING PAROLE AGENT (818) 894-9181 8737 VAN NUYS BOULEVARD PANORAMA CITY, CA 91402)

- Substance abuse placement
- Substance abuse counseling
- Mental Health services and placement (group homes)
- Short-term crisis management placement in lieu of revocation
- Anger Management classes
- Life skills classes
- Access to prescription refill services
- Ability to link services between rural areas and parole office
- Access to parole out-patient clinic services
- Access to psychiatric services
- Community Service Coordinator
- Employment Specialist/Job Developer/Training

Parolees residing in the following counties: Kern (2), Los Angeles (85), Monterey (1), Riverside (4), Sacramento (1), San Bernardino (2), San Diego (3), San Luis Obispo (4), Santa Barbara (16), Santa Clara (1), Tulare (1), Ventura (34)

COVINA/EAST LOS ANGELES PAROLE (CONTACT: HENRY SCHUMM, SUPERVISING PAROLE AGENT (626) 967-4351 9110 907 NORTH GRAND AVENUE COVINA, CA 90017)

- Job development and placement services
- Access to parole out-patient clinic
- Employment specialist
- Medical services for parolees in group homes
- Vocational training services
- Residential substance abuse program

Parolees residing in the following counties: Imperial (1), Los Angeles (160), Monterey (1), Orange (5), Riverside (9), San Bernardino (59), San Diego (4), Santa Clara (1)

LOS ANGELES (WATTS, LA METRO AND GANG SERVICES) (CONTACT: BRENDA HALL, SUPERVISING PAROLE AGENT, (WATTS) (323) 277-4572 ROBERT CRAWFORD, ASSISTANT SUPERVISING PAROLE AGENT (LA METRO, GANG SERVICES (323) 277-4572 9110 SOUTH CENTRAL AVENUE LOS ANGELES, CA 90002)

- Counseling services to meet the needs of the parole population
- Parenting program
- Job development and placement
- Vocational training
- Educational services, i.e. enrollment, financial aid, career development
- Transportation
- Health care resources
- Family counseling
- Psychiatric services including prescription and refill
- Urgent care for mental cases
- Sex offender services and treatment
- Access to parole out-patient services

Parolees residing in the following counties: Alameda (2), Los Angeles (323), Orange (3), Riverside (4), Sacramento (1), San Bernardino (15), San Diego (1), San Joaquin (2)

INLAND PAROLE (CONTACT: GREG BAUGH, SUPEVISING PAROLE AGENT (951) 782-3214 5700 DIVISION STREET 2ND FLOOR RIVERSIDE, CA 92506)

- Personal Development
- Social development
- Employability
- Sheltered workshops
- Life skills

Parolees residing in the following counties: Imperial (2), Los Angeles (25), Merced (1), Orange (4), Riverside (82), San Bernardino (139), San Diego (3), Tulare (1), Ventura (1)

SOUTH COAST PAROLE (WESTMINISTER, ORANGE COUNTY) (CONTACT: LORI MUIR, SUPERVISING PAROLE AGENT (714) 898-9181 8311 WESTMINISTER BOULEVARD WESTMINISTER, CA 92683)

- Parenting classes
- Employment services

Parolees residing in the following counties: Contra Costa (1), Glenn (1), Los Angeles (34), Orange (100), Riverside (3), Sacramento (1), San Bernardino (4), San Diego (1), Santa Clara (1),

SAN DIEGO PAROLE, SAN DIEGO (SERVING SAN DIEGO COUNTY, IMPERIAL COUNTY, RIVERSIDE COUNTY) (CONTACT: KATHRYN JOHNSON, SUPERVISING PAROLE AGENT (619) 220-5331 5005 TEXAS STREET, STE 104 SAN DIEGO, CA 92108)

- Sex offender residential facility

- Employment services on site (parole office)
- Female residential facility
 - Residential and therapist services for parolees in Indio, Blythe, Palm Springs, Desert Hot Springs and Imperial County

Parolees residing in the following counties: Alameda (1), Imperial (2), Kern (1), Los Angeles (6), Orange (3), Riverside (56), San Benito (1), San Bernardino (1), San Diego (116), San Luis Obispo (1), Tulare (2)

PRIORITY NEEDS

- Employment/Vocational Training Services
- Therapist Counseling – Substance Abuse, Mental Health Sex Offender
- Mental Health Placement
- Sex Offender Placement
- Mental Health Services
- Community Services Coordinator
- Substance Abuse Placement
- Parole Out Patient Clinic